

EL 8 **Communication and Support to the Board**

Adopted: 9/21/06 (unofficially)

Revised: 6/20/07

Monitored: Monthly

The GM shall not permit a situation in which the board is uninformed or unsupported in its work.

The GM shall not:

- EL 8.1 Fail to submit monitoring data required by the board in a timely, accurate, clear, and concise fashion so that the board may fulfill its monitoring responsibilities. (See also B-GM 4)
- EL 8.2 Fail to advise the board of relevant trends, anticipated media coverage, and any developments that would change the assumptions upon which any board policy has previously been established.
- EL 8.3 Fail to advise board if, in the GM's opinion, the board is not in compliance with its own policies on Governance Process and Board-GM Linkage, particularly in the case of board behavior that is detrimental to the work relationship between the board and the GM.
- EL 8.4 Fail to make available to the board as many staff and external points of view, issues, and options as needed for fully informed board choices.
- EL 8.5 Present information in unnecessarily complex or lengthy form or in a form that fails to differentiate among information of three types: monitoring, decision preparation, and other.
- EL 8.6 Fail to provide a mechanism for official board, officer, and committee communications.
- EL 8.7 Fail to deal with the board as a whole except when responding to requests by those duly charged by the board.
- EL 8.8 Fail to report in a timely manner an actual or anticipated noncompliance with any policy of the board, or fail to report once these noncompliant policies become compliant.
- EL 8.9 Fail to supply for the consent agenda all items delegated to the GM, yet required by law or contract to be board-approved, along with the monitoring assurance pertaining thereto. (See "Consent Agenda" document by David O. Renz in the appendix)